

Vision for Reform

UTokyo Vision 2020

The Interplay of Excellence and Diversity

Global Hub for Knowledge Co-creation

① **【Research】**
Strategic Development of Academia Challenging New Value Creation

② **【Education】**
Cultivation of Foundational Skills and Development of Knowledge Professionals

③ **【Social Collaboration】**
Building a Public Nature in the 21st Century Global Society.

④ **【Management】**
Enhancement and Activation of Multifaceted spaces

【Beyond2020】
Post-COVID 19 Management Strategy

Constructing a Global Campus Model at UTokyo

ACTIVITIES

Developing Global Leaders

New 4-term Academic Calendar

First Year Seminars Global Praxis

Global Leadership Programs, etc.

Language Education (ALESS·ALESAs·FLOW)

Credit-earning Summer Programs

Go Global Gateway

PEAK, Special Enrollment

Strengthening Research Capabilities

Establishment of the new Global Japan Studies Research Institute (tentative name)

World-leading Innovative Graduate School, etc.

Faculty Research Support System

UTokyo PR Strategy 2020

Tokyo College established

Strengthening collaborations

Promoting Strategic Partnership Projects

Utilizing University Alliances

Strengthen Collaboration with the World Economic Forum

Global Commons Center established

Organizational Reform

Reorganization to a New Divisional Structure

Global Campus Promotion Office established

Japanese Language Institutions developed

International Exchange and Training for Staff

Cross Appointment, Annual Salary System

OUTPUT

Promoting Strategic Partnership Projects

Building Strategic Partnership Universities

Promote Collaborative Advanced Research with Leading Universities

Comprehensive Education Reform

Change in Academic Calendar

Enhancing Global Competency of Students

Increase in The Number of Outbound and Inbound Exchange Students

Enhancement of Short Program

Systematization of International Educational Programs

Development of Education Materials + Institutionalizing Effort in Teaching Japanese Language

Establishment of Core Platform

Global Campus Promotion Office

Optimization of Outbound and Inbound Exchange Programs

Global Advisory Board Established

Promoting Internationalization of Staff

Development of Virtual Campus

Early OUTCOMES

Education and Research

Strengthening Collaboration with the World's Top Universities

Improvement of Support System for Study Abroad

Advancement of Learning with New Academic Calendar

Enhancement of Joint Programs

Global Competence Certification System Started

Graduate Level Programs

Promote Collaboration with Global Companies, etc.

Governance

Creating Awareness within the University of Tokyo Vision 2020

Support from an International and Multifaceted Perspective

Improve Operations in Response to Proposals

Organizational Reform

Improvement of the Division for Global Campus Initiatives

Management of the Global Advisory Board

Activation of Interdepartmental Cooperation

Expert Office Staffing

Improved Japanese Language Education Organization

M/L OUTCOMES

The World's Top Research University in the Non-English-Speaking Country

Strategic Development of Academia Challenging to Create New Values

- Creation of new value to realize the SDGs
- World-leading research
- Expansion of the Institute for International Advanced Study

Collaboration with The World's Top Universities and Institutions

- Matching funds with partner universities
- Obtaining Endowment Funds
- Promotion of skilled young staff
- Activation of the Division of University Corporate Relations

Cultivation of Fundamentals and Development of "Knowledge Professionals"

- Expanding the results of comprehensive educational reform
- Produce global leaders
- Disseminating the original educational system in this globalized era to the world

Organization and Staff with Global Standards

- Promotion of the Future Society Initiative (FSI)
- Establish an environment that supports the world's best education and research

【Background】

Trends in National Universities and Society's Expectations

- National administrative and fiscal reforms and the serious deterioration of national universities (1980-)
- Incorporation of national universities (April 2004)
- Gradual decrease of subsidy for operation, etc.
 - Unstable employment for young staff
 - Decline in international competitiveness
- Reform of national universities
 - From "operation" to "management"

The Spread of COVID-19 coronavirus and the Great Reset

- The economic and social reset due to the progress of digital transformation. (Accelerated by COVID-19)
 - Respect different value systems and cultures.
 - Urgent need for initiatives to develop human society sustainably and harmoniously
- Transformation of university business models due to COVID-19
 - Utilize remote environment
 - Opportunity to strengthen the international cohesive force of the university by promoting new international exchanges

Impact

- Collaborate with diverse partners to lead the creation of a future society in which humankind develops harmoniously!**
- Spread the collaboration model with partners and the model for building financial resources to universities in Japan. Create a foundation for all Japanese universities to contribute to the creation of a future society!**
- Strengthen Japan's international cohesive force!**
- Establish a new post-COVID university management strategy!**
 - High value-added face-to-face exchanges
 - Aggressive development of virtual exchanges
 - Attract investment from diverse stakeholders
 - Lead the Global Commons Strategy

INPUT

TGU Budget

Supplies, Personnel, Travel, etc.

University Operational Grant, etc.

Travel Expenses for Undergraduate Students

University Bonds Supporting Management